QUESTION 115
Which of the following is an output of the Distribute Information process?

A. Project calendar
B. Communications management plan
C. Organizational process assets updates
D. Project document updates

Correct Answer: C

QUESTION 116
The project scope statement and resource calendars are inputs to which Project Time Management process?

A. Sequence Activities
B. Estimate Activity Resources
C. Develop Schedule
D. Control Schedule

Correct Answer: C

QUESTION 117
Which process determines the risks that might affect the project?

A. Perform Qualitative Risk Analysis
B. Identify Risks
C. Plan Risk Management
D. Perform Quantitative Risk Analysis

Correct Answer: B

QUESTION 118
What risk technique is used to quantify the probability and impact of risks on project objectives?

A. Expert judgment
B. Risk registry
C. Risk response planning
D. Interviewing

Correct Answer: D

QUESTION 119
Which of the following terms indicates a deliverable-oriented hierarchical decomposition of the project work?

A. WBS directory
B. Activity list
C. WBS
D. Project schedule

Correct Answer: C

QUESTION 120
Which type of analysis is used as a general management technique within the Plan Procurements process?

A. Risk assessment analysis
B. Make or buy analysis
C. Contract value analysis
D. Cost impact analysis

Correct Answer: B

QUESTION 121
Which of the following tools and techniques is used in the Verify Scope process?

A. Inspection
B. Variance analysis
C. Expert judgment
D. Decomposition

Correct Answer: A

QUESTION 122
Define Activities and Estimate Activity Resources are processes in which project management Knowledge Area?

A. Project Time Management
B. Project Cost Management
C. Project Scope Management
D. Project Human Resource Management

Correct Answer: A

QUESTION 123
Prioritizing risks for further analysis or action by assessing and combining their probability of occurrence and impact takes place in which process?

A. Monitor and Control Risks
B. Plan Risk Management
C. Perform Qualitative Risk Analysis
D. Perform Quantitative Risk Analysis

Correct Answer: C

QUESTION 124
In which process is a project manager identified and given the authority to apply resources to project activities?

A. Acquire Project Team

B. Develop Project Management Plan
C. Manage Project Execution
D. Develop Project Charter

Correct Answer: D

QUESTION 125
Which of the following documents allows the project manager to assess risks that may require near term action?

A. Probability and impact matrix
B. Contingency analysis report
C. Risk urgency assessment
D. Rolling wave plan

Correct Answer: C

QUESTION 126
Which of the following is an information gathering technique in Identify Risks?

A. Influence diagrams
B. Brainstorming
C. Assumption analysis
D. SWOT analysis

Correct Answer: B

QUESTION 127
Documented identification of a flaw in a project component together with a recommendation is termed a:

A. corrective action.
B. preventive action.
C. non-conformance report,
D. defect repair.

Correct Answer: D

QUESTION 128
Which Process Group contains those processes performed to define a new project?

A. Initiating
B. Planning
C. Executing
D. Closing

Correct Answer: A

QUESTION 129

The risk management team of a software project has decided that due to the lack of adequate talent in the company, development of a specific part of the system is under high risk, so the team has decided to outsource it. This is an example of which risk response?

A. Transfer
B. Share
C. Avoid
D. Accept

Correct Answer: A

QUESTION 130
Which type of agreement is legal, contractual, and between two or more entities to form a partnership, joint venture, or some other arrangement as defined by the parties?

A. Teaming
B. Collective bargaining
C. Sharing
D. Working

Correct Answer: A

QUESTION 131
Which of the following is a tool and technique used in the Develop Schedule process?

A. Three-point estimates
B. Resource leveling
C. Precedence diagramming method
D. Bottom-up estimating

Correct Answer: B

QUESTION 132
The output that defines an approach to increase the support and minimize negative impacts of stakeholders is the:

A. stakeholder management strategy.
B. communications management plan,
C. stakeholder register,
D. performance report.

Correct Answer: A

QUESTION 133
Which of the following project documents is an input to the Control Scope process?

A. Vendor risk assessment diagram
B. Risk register
C. Requirements traceability matrix
D. Area of responsibility summary

Correct Answer: C

QUESTION 134
In which Project Management Process Group is the project charter developed?

A. Monitoring and Controlling
B. Executing
C. Initiating
D. Planning

Correct Answer: C

QUESTION 135
Monte Carlo is which type of risk analysis technique?

A. Probability
B. Quantitative
C. Qualitative
D. Sensitivity

Correct Answer: B

QUESTION 136
When addressing roles and responsibilities, which item ensures that the staff has the skills
required to complete project activities?

A. Authority
B. Role
C. Competency
D. Responsibility

Correct Answer: C

QUESTION 137
Which of the following reduces the probability of potential consequences of project risk events?

A. Preventive action
B. Risk management
C. Corrective action
D. Defect repair

Correct Answer: A

QUESTION 138
Which of the following is the primary output of the Identify Risks process?

A. Risk management plan
B. Risk register