QUESTION 68
Projects that share common outcomes, collective capability, knowledge, or skills are often grouped into a:

A. portfolio
B. program
C. selection
D. sub portfolio

Correct Answer: B

QUESTION 69
The stakeholder register is an output of:

A. Identify Stakeholders.
B. Plan Stakeholder Management.
C. Control Stakeholder Engagement.
D. Manage Stakeholder Engagement.

Correct Answer: A

QUESTION 70
An output of the Develop Project Team process is:

A. change requests
B. team performance assessments
C. project staff assignments
D. project documents updates

Correct Answer: B

QUESTION 71
The formal and informal interaction with others in an organization industry, or professional environment is known as:

A. negotiation
B. organizational theory
C. meeting
D. networking

Correct Answer: D

QUESTION 72
Which process is included in the Project Integration Management Knowledge Area?

A. Manage Project Team
B. Collect Requirements
C. Sequence Activities
D. Direct and Manage Project Work

Correct Answer: D

QUESTION 73
The project manager notes that stakeholders are aware of the project and potential impacts and are actively engaged in ensuring that the project is a success. The engagement level of the stakeholders should be classified as:

A. Supportive
B. Leading
C. Neutral
D. Resistant

Correct Answer: B

QUESTION 74
Which of the following is a narrative description of products, services, or results to be delivered by a project?

A. Project statement of work
B. Business case
C. Accepted deliverable
D. Work performance information

Correct Answer: A

QUESTION 75
A project manager seeking insight on previous stakeholder management plans and their effectiveness should evaluate:

A. Historical information and the lessons-learned database.
B. Historical information and the stakeholder register.
C. Organizational process assets and the lessons-learned database.
D. Project documents and historical information.

Correct Answer: A

QUESTION 76
Projects are undertaken by an organization to support the:

A. Product performance.
B. Budget process.
C. Collective capabilities.
D. Organizational strategy.

Correct Answer: D

QUESTION 77
What is the probability of occurrence if the risk rating is 0.56 and the impact if the risk does occur is very high (0.80)?

A. 0.45
B. 0.56
C. 0.70
D. 1.36

Correct Answer: C

QUESTION 78
The scope of a project cannot be defined without some basic understanding of how to create the specified:

A. objectives
B. schedule
C. product
D. approach

Correct Answer: C

QUESTION 79
The creation of an internet site to engage stakeholders on a project is an example of which type of communication?

A. Push
B. Pull
C. Interactive
D. Iterative

Correct Answer: B

QUESTION 80
Which is the Define Scope technique used to generate different approaches to execute and perform the work of the project?

A. Build vs. buy
B. Expert judgment
C. Alternatives identification
D. Product analysis

Correct Answer: C

QUESTION 81
Most experienced project managers know that:

A. every project requires the use of all processes in the PMBOK?Guide.
B. there is no single way to manage a project.
C. project management techniques are risk free.
D. there is only one way to manage projects successfully.

Correct Answer: B

QUESTION 82
The product scope description is used to:

A. Gain stakeholders' support for the project.
B. Progressively elaborate the characteristics of the product, service, or result.
C. Describe the project in great detail.
D. Define the process and criteria for accepting a completed product, service, or result.

Correct Answer: B

QUESTION 83
Which of the following is TRUE about most project life cycles?

A. Staffing level is highest at the start.
B. The stakeholders' influence is highest at the start.
C. The level of uncertainty is lowest at the start.
D. The cost of changes is highest at the start.
Correct Answer: B

QUESTION 84
An input required in Define Scope is an organizational:

A. structure.
B. process asset.
C. matrix.
D. breakdown structure.

Correct Answer: B

QUESTION 85
Which of the following risk response strategies involves allocating ownership of a positive risk to a third party?

A. Mitigate
B. Transfer
C. Share
D. Avoid

Correct Answer: C

QUESTION 86
Which activity is an input to the Conduct Procurements process?

A. Organizational process assets
B. Resource availability
C. Perform Integrated Change Control
D. Team performance assessment

Correct Answer: A

QUESTION 87
Which of the following investigates the likelihood that each specific risk will occur?

A. Risk register
B. Risk audits
C. Risk urgency assessment
D. Risk probability and impact assessment

Correct Answer: D

QUESTION 88
What is a hierarchically organized depiction of the identified project risks arranged by risk category?

A. Risk register
B. Risk breakdown structure (RBS)
C. Risk management plan
D. Risk category

Correct Answer: B

QUESTION 89
Which of the following is an enterprise environmental factor that can influence the Develop Project Charter process?

A. Organizational standard processes
B. Marketplace conditions
C. Historical information
D. Templates

Correct Answer: B

QUESTION 90
The Define Scope process is in which of the following Process Groups?

A. Initiating
B. Planning
C. Monitoring and Controlling
D. Executing

Correct Answer: B

QUESTION 91
Organizations perceive risks as:

A. events that will inevitably impact project and organizational objectives.
B. the effect of uncertainty on their project and organizational objectives.
C. events which could have a negative impact on project and organizational objectives.
D. the negative impact of undesired events on their project and organizational objectives.