QUESTION 44
The risk response strategy in which the project team acts to reduce the probability of occurrence or impact of a risk is known as:

A. exploit
B. avoid
C. mitigate
D. share

Correct Answer: C

QUESTION 45
Which process is conducted from project inception through completion and is ultimately the responsibility of the project manager?

A. Control Quality
B. Monitor and Control Project Work
C. Control Scope
D. Perform Integrated Change Control

Correct Answer: D

QUESTION 46
Project management processes ensure the:

A. alignment with organizational strategy
B. efficient means to achieve the project objectives
C. performance of the project team
D. effective flow of the project throughout its life cycle

Correct Answer: D

QUESTION 47
Which is an enterprise environmental factor?

A. Marketplace conditions
B. Policies and procedures
C. Project files from previous projects
D. Lessons learned from previous projects

Correct Answer: A

QUESTION 48
Project Stakeholder Management focuses on:

A. project staff assignments
B. project tea m acquisition
C. managing conflicting interests
D. communication methods

Correct Answer: C

QUESTION 49
In which domain of project management would a Pareto chart provide useful information?

A. Project Scope Management
B. Project Time Management
C. Project Communications Management
D. Project Quality Management

Correct Answer: D

QUESTION 50
A risk that arises as a direct result of implementing a risk response is called a:

A. contingent risk
B. residual risk
C. potential risk
D. secondary risk

Correct Answer: D

QUESTION 51
The purpose of developing a project scope management plan is to:

A. Manage the timely completion of the project.
B. Ensure that the project includes all of the work required.
C. Make sure the project will satisfy the needs for which it was begun.
D. Reduce the risk of negative events in the project.

Correct Answer: B
QUESTION 52
A tool and technique used in the Develop Project Charter process is:

A. change control tools
B. expert judgment
C. meetings
D. analytical techniques

Correct Answer: B

QUESTION 53
A projects purpose or justification, measurable project objectives and related success criteria, a summary milestone schedule, and a summary budget are all components of which document?

A. Work breakdown structure
B. Requirements document
C. Project charter
D. Project management plan

Correct Answer: C

QUESTION 54
Project managers who lead by example and follow through on the commitments they make demonstrate the key interpersonal skill of:

A. influencing
B. leadership
C. motivation
D. coaching

Correct Answer: A

QUESTION 55
The process of defining how the project scope will be validated and controlled is known as:

A. Define Scope.
B. Develop Project Management Plan.
C. Plan Scope Management.
D. Plan Quality Management.

Correct Answer: C

QUESTION 56
Technical capability, past performance, and intellectual property rights are examples of:

A. performance measurement criteria
B. source selection criteria
C. product acceptance criteria
D. phase exit criteria
Correct Answer: B

QUESTION 57
The methodology that combines scope, schedule, and resource measurements to assess project performance and progress is known as:

A. Earned value management.
B. Forecasting.
C. Critical chain methodology.
D. Critical path methodology.

Correct Answer: A

QUESTION 58
Which process is usually a rapid and cost-effective means of establishing priorities for Plan Risk Responses?

A. Identify Risks
B. Plan Risk Management
C. Perform Qualitative Risk Analysis
D. Perform Quantitative Risk Analysis

Correct Answer: C

QUESTION 59
Which element does a project charter contain?

A. Management reserves
B. Work breakdown structure
C. Stakeholder list
D. Stakeholder register

Correct Answer: C

QUESTION 60
Every project creates a unique product, service, or result that may be:

A. tangible
B. targeted
C. organized
D. variable

Correct Answer: A

QUESTION 61
The degree, amount, or volume of risk that an organization or individual will withstand is called risk:

A. appetite
B. tolerance
C. threshold
D. management

Correct Answer: B

QUESTION 62
An issue log is an input to which Project Human Resource Management process?

A. Manage Project Team
B. Acquire Project Team
C. Plan Human Resource Management
D. Develop Project Team

Correct Answer: A

QUESTION 63
The component of the risk management plan that documents how risk activities will be recorded is called:

A. tracking
B. scoping
C. timing
D. defining

Correct Answer: A

QUESTION 64
Which Control Stakeholder Engagement tool or technique allows the project manager to consolidate and facilitate distribution of reports?

A. Information management systems
B. Work performance reports
C. Stakeholder analysis
D. Data gathering and representation

Correct Answer: A

QUESTION 65
Which basic quality tool explains a change in the dependent variable in relationship to a change observed in the corresponding independent variable?

A. Cause-and-effect diagram
B. Histogram
C. Control chart
D. Scatter diagram

Correct Answer: D

QUESTION 66
High-level project risks are included in which document?

A. Business case
B. Risk breakdown structure
C. Project charter
D. Risk register

Correct Answer: C

QUESTION 67
The scope management plan and scope baseline are contained in:

A. organizational process assets
B. a requirements traceability matrix
C. the project charter
D. the project management plan

Correct Answer: D