- A. Probability of reaching project objectives
- B. Risk contingency reserve
- C. Risk response
- D. Risk register updates

Correct Answer: D

### **QUESTION 98**

You work as the project manager for Bluewell Inc. You are working on NGQQ Projectyou're your company. You have completed the risk analysis processes for the risk events. You and the project team have created risk responses for most of the identified project risks. Which of the following risk response planning techniques will you use to shift the impact of a threat to a third party, together with the responses?

- A. Risk acceptance
- B. Risk avoidance
- C. Risk transference
- D. Risk mitigation

Correct Answer: C

## **QUESTION 99**

You work as a project manager for BlueWell Inc. You are currently working with the project stakeholders to identify risks in your project. You understand that the qualitative risk assessment and analysis can reflect the attitude of the project team and other stakeholders to risk. Effective assessment of risk requires management of the risk attitudes of the participants. What should you, the project manager, do with assessment of identified risks in consideration of the attitude and bias of the participants towards the project risk?

- A. Document the bias for the risk events and communicate the bias with management
- B. Evaluate and document the bias towards the risk events
- C. Evaluate the bias through SWOT for true analysis of the risk events
- D. Evaluate the bias towards the risk events and correct the assessment accordingly

Correct Answer: D

### **QUESTION 100**

Which of the following evidences are the collection of facts that, when considered together, can be used to infer a conclusion about the malicious activity/person?

- A. Circumstantial
- B. Incontrovertible
- C. Direct
- D. Corroborating

**Correct Answer:** A

# **QUESTION 101**

Courtney is the project manager for herorganization. She is working with the project team to complete the qualitative risk analysis for her project. During the analysis Courtney encourages the project team to begin the grouping of identified risks by common causes. What is the primary advantage to group risks by common causes during qualitative risk analysis?

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- A. It can lead to developing effective risk responses.
- B. It can lead to the creation of risk categories unique to each project.
- C. It helps the project team realize the areas of the project most laden with risks.
- D. It saves time by collecting the related resources, such as project team members, to analyze the risk events.

Correct Answer: A

### **QUESTION 102**

You work as a project manager for BlueWell Inc. You are working with Nancy, the COO of yourcompany, on several risks within the project. Nancy understands that through qualitative analysis you have identified 80 risks that have a low probability and low impactas the project is currently planned. Nancy's concern, however, is that the impact and probability of these risk events may change as conditions within the project may change. She would like to know where will you document and record these 80 risks that have low probability and low impact for future reference. What should you tell Nancy?

- A. Risk identification is an iterative process so any changes to the low probability and low impact risks will be reassessed throughout the project life cycle.
- B. Risks with low probability and low impact are recorded in a watchlist for future monitoring.
- C. All risks, regardless of their assessed impact and probability, are recorded in the risk log.
- D. All risks are recorded in the risk management plan

Correct Answer: B

### **QUESTION 103**

You work as a project manager for BlueWell Inc. Management has asked you to workwith the key project stakeholder to analyze the risk events you have identified in the project. They would like you to analyze the project risks with a goal of improving the project's performance as a whole. What approach can you use to achieve the goal of improving the project's performance through risk analysis with your project stakeholders?

- A. Involve subject matter experts in the risk analysis activities
- B. Focus on the high-priority risks through qualitative risk analysis
- C. Use qualitative risk analysis to quickly assess the probability and impact of risk events
- D. Involve the stakeholders for risk identification only in the phases where the project directly affects them

Correct Answer: B

# **QUESTION 104**

Your project is an agricultural-based project that deals with plant irrigation systems. You have discovered a byproduct in your project that your organization could use to make a profityou're your organization seizes this opportunity it would be an example of what risk response?

- A. Opportunistic
- B. Positive
- C. Enhancing
- D. Exploiting

Correct Answer: D

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### **QUESTION 105**

You are the program manager for your project. You are working with the project managers regarding the procurement processes for their projects. You have ruled out one particular contract type because itis considered too risky for the program. Which one of the following contract types is usually considered to be the most dangerous for the buyer?

- A. Cost plus incentive fee
- B. Time and materials
- C. Cost plus percentage of costs
- D. Fixed fee

Correct Answer: C

#### **QUESTION 106**

Which of the following NIST documents provides a guideline for identifying an information system as a National Security System?

- A. NIST SP 800-53
- B. NIST SP 800-59
- C. NIST SP 800-53A
- D. NIST SP 800-37
- E. NIST SP 800-60

Correct Answer: B

## **QUESTION 107**

You are the project manager of the GHY project for your organization. You are working with your project team to begin identifying risks for the project. As part of your preparation foridentifying the risks within the project you will need eleven inputsfor the process. Which one of the following is NOT an input to the risk identification process?

- A. Cost management plan
- B. Procurement management plan
- C. Stakeholder register
- D. Quality management plan

Correct Answer: B

## **QUESTION 108**

There are seven risks responses that a project manager can choose from. Which risk response is appropriate for both positive and negative risk events?

- A. Acceptance
- B. Mitigation
- C. Sharing
- D. Transference

Correct Answer: A

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### **QUESTION 109**

What course of action can be taken by a party if the current negotiations fail and an agreement cannot be reached?

- A. PON
- B. ZOPA
- C. BATNA
- D. Bias

Correct Answer: C

## **QUESTION 110**

Which of the following is the acronym of RTM?

- A. Resource tracking method
- B. Requirements Traceability Matrix
- C. Resource timing method
- D. Requirements Testing Matrix

Correct Answer: B

## **QUESTION 111**

Thomas is the project manager of the NHJ Project for his company. He has identified several positive risk events within his project and he thinks these events can save the project time and money. Positive risk events, such as these within the NHJ Project are also known as what?

- A. Opportunities
- B. Benefits
- C. Ancillary constituent components
- D. Contingency risks

Correct Answer: A

### **QUESTION 112**

You are the project manager of the GGG project. You have completed the risk identification process for the initial phases of your project. As you begin to document the risk events in the risk register what additional information can you associate with the identified risk events?

- A. Risk schedule
- B. Risk potential responses
- C. Risk cost
- D. Risk owner

Correct Answer: B

### **QUESTION 113**

Which of the following are the tasks performed by the owner in the information classification schemes? Each correct answer represents a part of the solution. Choose three.

- A. To make original determination to decide what level of classification the information requires, which is based on the business requirements for the safety of the data.
- B. To perform data restoration from the backups whenever required.
- C. To review the classification assignments from time to time and make alterations as the business requirements alter.
- D. To delegate the responsibility of the data safeguard duties to the custodian.

Correct Answer: ACD

### **QUESTION 114**

Which of the following approaches can be used to build a security program? Each correct answer represents a complete solution. Choose all that apply.

- A. Bottom-Up Approach
- B. Right-Up Approach
- C. Top-Down Approach
- D. Left-Up Approach

Correct Answer: AC

### **QUESTION 115**

Mary is the project manager for the BLB project. Shehas instructed the project team to assemble, to review the risks. She has included the schedule management plan as an input for the quantitative risk analysis process. Why is the schedule management plan needed for quantitative risk analysis?

- A. Mary will utilize the schedule controls and the nature of the schedule for the quantitative analysis of the schedule.
- B. Mary will schedule when the identified risks are likely to happen and affect the project schedule.
- C. Mary will utilize the schedule controls to determine how risks may be allowed to change the project schedule.
- D. Mary will use the schedule management plan to schedule the risk identification meetings throughout the remaining project.

**Correct Answer:** A

## **QUESTION 116**

Sammy is the project manager for herorganization. She would like to rate each risk based on its probability and affect on time, cost, and scope. Harry, a project team member, has never done this before and thinks Sammy is wrong to attempt this approach. Harry says that an accumulative riskscore should be created, not three separate risk scores. Who is correct in this scenario?

- A. Sammy is correct, because organizations can create risk scores for each objective of the project.
- B. Harry is correct, because the risk probability and impact considers all objectives of the project.
- C. Harry is correct, the risk probability and impact matrix is the only approach to risk assessment.
- D. Sammy is correct, because she is the project manager.

Correct Answer: A